UNITED STATES SQUASH RACQUETS ASSOCIATION, INC. MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS

HELD at the Arlen Specter US Squash Center Friday, October 1, 2021 1:30 AM – 4:30 PM ET

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Olivia Blatchford Philadelphia, PA Athlete Representative

Joe Dworetzky San Francisco, CA

Olivia Fiechter Philadelphia, PA Athlete Representative

Andrew Fink New York, NY

Chris Gordon New York, NY Athlete Representative Chris Hanson Philadelphia, PA Athlete Representative

Francis Johnson Charlottesville, VA

Praveen Kankariya* Cupertino, CA

Kara Kardon Boston, MA District Committee Representative Nick LePore Philadelphia, PA Chair, Audit & Risk Committee

Jen Mackesy Bronxville, NY Co-Chair, Institutional Advancement
Bob Osborne New York, NY Co-Chair, Institutional Advancement
Scott Poirier* Boston, MA Chair, Finance & Investment Committee

Linda Robinson* New York, NY Vice Chair

Shanin Specter Philadelphia, PA

Sandy Tierney Boston, MA Chair, Nominating & Governance

Soo Venkatesan San Francisco, CA Chairman of the Board

Pat Williams Oakland, CA Executive Director, SquashDrive

Present by Invitation of the Chairman

Ned Edwards Executive Director Specter Center Kevin Klipstein President & CEO **US Squash** James Neiderer General Manager Specter Center Ryan Rayfield VP of Technology **US Squash** Chris Sachvie Director of Squash Specter Center Ong Beng Hee Ganek Family Head Coach **US Squash**

Regrets

Danny Dolan Chicago, IL Peter Dunne Chicago, IL

Todd Harrity Cairo, Egypt Athlete Representative Amanda Sobhy Philadelphia, PA Athlete Representative

Roll call/Attendance/Opening Remarks

The meeting was called to order. The above members of the Board were in attendance, and accordingly, pursuant to the By-laws of the association, there was a quorum to conduct business.

^{*}via Zoom

Ms. Venkatesan welcomed the Directors and thanked them for gathering for the meeting. She previewed the agenda including the opportunity to discuss in depth a vision for the future of the sport and hear from several key staff members. She thanked all those involved in making the vision of the National Center become the reality of the Specter Center.

Self-introductions were made around the room for the benefit of the new Directors and the staff present.

Special Guests

Mr. Klipstein welcomed Mr. Neiderer and shared his perspective on how fortunate and valuable it had been to bring Mr. Neiderer on early in the build process. Mr. Neiderer welcomed the Board to the Specter Center and talked through the build-out, his role in hiring, onboarding and training staff and the work ahead for this full operational season.

Mr. Ong was introduced my Ms. Venkatesan and he then spoke to his approach to supporting the High Performance Program and current athletes, and Directors asked questions regarding his priorities in the first year.

Strategic Planning and Fundraising

Mr. Klipstein referenced the case for support circulated the week prior to the meeting and introduced the concept of a campaign in support of driving growth in squash exponentially. After extensive discussion touching on a range of common yet essential potential strategies, each person shared their perspective on whether they believed the case for support captured the need, and how urgent it was to pursue the vision aggressively. There was near unanimity on the need to proceed with urgency.

Special Guests

Mr. Sachvie was introduced by Mr. Fink. Mr. Sachvie then described his plans to develop programming across the range of audiences, the local neighborhood community, middle and high schools, new adult players and ultimately become a net exporter of squash players into the Philadelphia community. Having already exceeded the meeting time, Mr. Rayfield was unable to present.

Executive Session

The Board then met in Executive Session.

Closing Remarks

There being no other business for the day, a motion was duly made, seconded, and approved to adjourn the meeting at 5:30 PM.

Respectfully submitted,

Kevin Klipstein, President & CEO, US Squash